



**LAA Sustainable Development Partnership Board
End of Year Report 2009/10**

Introduction

LAA Sustainable Development Partnership Board

These are the agreed terms of reference for the Sustainable Development Partnership:

- To provide strategic oversight on issues of regeneration, housing, transport and environment and to lead progress against the outcomes of Shaping our future.
- To ensure delivery against the relevant targets within Opportunity and Well-being for All - Lewisham's Local Area Agreement and to provide effective performance management of the indicators and programmes.
- To lead on behalf of the LSP on oversight of the development and implementation of key strategic documents including:
 - People, Prosperity, Place – Lewisham Regeneration Strategy
 - Local Development Framework
 - Local Improvement Plan for Transport
 - Lewisham Housing Strategy
 - Climate Change Strategy
 - Waste Management Strategy
- To help build balance and cohesive communities by maximising housing options and encouraging high quality and sustainable developments.
- To develop the capacity of the private sector, strengthening dialogue between businesses and public sector agencies and involving commercial companies and developers in considering how the borough develops in the future.
- To provide a link between the LSP Board and the partner agencies involved across the policy agendas.
- To provide strategic leadership in responding to relevant national and regional policies and to represent the views of the LSP in responding to policy consultation.

- To identify opportunities for increased partnership and joint actions to address gaps in provision and to commission effectively in line with the LSP's forthcoming commissioning framework.
- To identify opportunities for links with other strategies and capitalise on areas of joint-working with the other LSP thematic partnerships.
- To maximise the involvement of citizens and Lewisham's diverse communities in the physical and environmental developments that affect them.

Goals of the Partnership

- Contribute to the delivery of the sustainable communities strategy priority outcomes.
- Achievement of the LAA targets

Membership:

There are a range of key strategic stakeholders drawn together through this partnership . The membership aims to make decisions regarding the setting of policy, the allocation of resources to support strategic priorities and the ability to influence their own organisational direction. The membership during 2009/10 was :

- Councillor Heidi Alexander, Deputy Mayor – CHAIR
- Councillor Susan Wise, Cabinet Member for Customer Services – VICE-CHAIR
- Councillor Sue Luxton, Chair , Sustainable Development Select Committee
- Clive Wilson – Chief Executive, New Cross Gate, New Deal for Communities (until January 2010)
- John Lumley, New Cross Gate Trust (replaced Clive Wilson from January 2010)
- Chief Inspector Graham Price Partnerships, Lewisham Police
- Jane Miller Interim Joint Director of Public Health, Lewisham Primary Care Trust
- Chris Melville Lewisham Housing Association Group (Lewhag)
- Jim Ripley Chief Executive of the Phoenix Housing Gateway
- Andrew Potter Chief Executive of Lewisham Homes
- Tony Rich Chair, Ladywell Fields User Group, representing Voluntary Action Lewisham
- Malcolm Smith, Executive Director for Regeneration, LB Lewisham

- Lesley Seary, Executive Director for Customer Services, LB Lewisham
- Genevieve Macklin Head of Strategic Housing, London Borough of Lewisham
- Darien Goodwin Head of Transport, London Borough of Lewisham
- Nigel Tyrell Head of Environment, London Borough of Lewisham
- John Miller, Head of Planning and Economic Development, LB Lewisham
- Lesley Lee, Head of Strategy and Performance, Regeneration and Lead Officer for the Sustainable Development Board

Kevin Turner, Economic Development Manager and lead officer for the Economic Development and Enterprise Partnership and Martin O'Brien, Sustainable Resources Group Manager also attend partnership meetings. The meetings are clerked by Sue Smith, Regeneration Management Team Office.

Summary of progress and update on delivery

The Sustainable Development Partnership is still a relatively new partnership, having held its first meeting in October 2008. Having established the partnership during the second half of 2008/09, good progress has been made in 2009/10 with the partnership contributing to a number of *Shaping our future* priority outcomes in a variety of ways, as well as influencing the work of partners.

Dynamic and prosperous – where people are part of vibrant communities and town centres, well connected to London and beyond
 The partnership work programme includes strategic oversight of social, physical and green infrastructure work which will support sustainable development and growth. Strong links have been made between the work of the Partnership and the Economic Development and Enterprise Partnership, given the clear synergies, with the two lead officers attending both Partnerships. The partnership has actively sought ways for RSL partners to play an active role in tackling worklessness and supporting skills growth. Three Working Neighbourhood Fund [WNF] funded projects which directly link to this outcome are being supported by the Partnership, and their progress is reported below.

The partnership has scrutinised and commented on the draft Infrastructure Delivery Plan which is being developed alongside the Local Development Framework Core Strategy. Crucially, this work will help facilitate growth in Deptford and New Cross, Lewisham and Catford, where change will be concentrated and managed elsewhere in Lewisham. Partners have agreed that there should be a more broadly based Asset Management Board, with a range of partners represented alongside the Council. This has been linked to work undertaken for the Total Place pilot on asset management. It has been agreed that this Board will report progress on the Infrastructure Delivery Plan to the partnership every six months.

Members have used the partnership meetings and web page to share information more widely, including research on the future of South London town centres and community furniture recycling.

Discussions on developing radical new models to continue regeneration have been held, led by the Executive Director, Regeneration. Issues highlighted included unemployment for 18 – 24 year olds and graduates; challenges for the retail sector; fuel poverty and affordable housing and the private rented sector.

Clean, green and liveable – where people live in good quality housing and can care for and enjoy their environment.

The partnership has a strong housing presence, bringing together a range of RSL partners, and the work programme includes a focus on housing issues and working with social housing tenants. Membership also reflects environmental issues, and work to address carbon reduction has also been part of the work programme. Presentations and discussions during the year have included finding ways to reduce carbon footprint by retro fitting existing homes and the impact of climate change.

Ambitious and achieving – where people are inspired and supported to fulfil their potential.

The WNF projects which come under the remit of the partnership are focused on raising skill levels and helping people into work.

Empowered and responsible – where people can be actively involved in their local area and contribute to supportive communities.

The RSL partners on the Partnership who include Lewisham Homes, Phoenix Community housing and the Lewisham Association of Housing Associations are all committed to tenants being actively involved in their local area, and the WNF projects and work programme areas include a focus on supporting this.

Healthy, active and enjoyable – where people can actively participate in maintaining and improving their health and well-being

Membership of the partnership reflects the need to explore links between health and wellbeing and housing, transport and environmental issues. The partnership has agreed to consider the draft Health Inequalities Strategy during 2010/11.

Impact of the Economic Downturn

The impact of the economic downturn is being felt in Lewisham across regeneration, housing and the areas of individual employment and businesses. The current, and potential future, risks arising from the recession to the delivery of the priority outcomes and LAA targets include:-

- delayed completion and cost overruns to major schemes
- negative impact on the retail offer on our high streets
- a prolonged and deep downturn in the housing market leading to delayed and/ or reduced capital receipts
- delays in housing developments impacting on our ability to deliver specific targets for both total numbers of new homes and affordable housing

The partnership will need to continue to assess this impact as it monitors delivery – but has positioned itself through its work programme and WNF projects to tackle the impact and support local people. A risk register for the partnership is being developed, following an initial discussion on risk identification and will include risks associated with the recession.

Working Neighbourhood Fund projects : update on delivery

The Sustainable Development Partnership has overarching responsibility for supporting and monitoring three WNF funded projects. An update on progress for each project at quarter 4 is set out below.

Name of Project	Delivery Organisation	LAA Indicators that this project is working to	Summary of progress
Get Lewisham Working	Hyde Plus	NI 151 Overall employment rate; NI 17 Environment for a thriving third sector	<p>The project co-ordinator and outreach worker started in mid January, and the second outreach worker started at the beginning of March. All project paperwork has been devised and set up. Extensive networking in the borough has taken place to establish the key referral routes and training providers. A mapping exercise has also taken place to account for the Housing stock of all the partners in the Super Output Areas. Two recruitment drives consisted of open days in the New Cross and Evelyn ward. This has been followed up by the setting up of two outreach post one in the Evelyn ward and the second in Grove Park.</p> <p>Outputs Outputs have not been met this quarter, due to the late start of project. The project co-ordinator has asked to reprofile spend, outputs and milestones.</p>

Name of Project	Delivery Organisation	LAA Indicators that this project is working to	Summary of progress
			<p>Spend Spend is under budget this quarter, due to late recruitment of project staff, and the impact this has had on project delivery. The project would like to carry this over and re-profile it into 2010/11</p>
The Academy	Hexagon	<p>NI 151 Overall employment rate; NI 153 Working age people claiming out of work benefits in the worst performing neighbourhoods NI 117 16 – 18 year old NEETS NI 17 Environment for a thriving third sector NI 171 Learners achieving level 1 qualification in literacy</p>	<p>The target for starters has been met this quarter with 9 unemployed Hexagon and Affinity Sutton residents and also 6 NEETs starting placements. A Coordinator has been employed to run the project. Placements have been taken up in: admin, care homes, Repairs Team, Community Investment, Finance, New Business, Housing, Care and Support. An employability workshop was run which included individual IAG appointments for project participants. Participants are also receiving support to apply for jobs. One of the NEET participants has been successful in gaining employment this quarter. Also, a number of participants have attended job interviews and positive outcomes are expected in future quarters. Some spend has been utilised to secure luncheon vouchers and clothing vouchers for project participants in future quarters. This incentive will help to attract participants on to the project by improving the offer, but will also help build confidence when attending interviews and starting jobs through wearing correct clothing.</p> <p>Outputs Core outputs for starts, work placements and IAGs were met this quarter, but due to the delay in project start, the training in employment outputs have not yet been achieved, but are on track for the next financial year.</p> <p>Spend Spend is under budget for the year, due to lower staff costs following the late start of the project. The project hopes to spend £4,000 on 2 jobs fairs in May and September if carry forward is agreed.</p>
Phoenix Apprenticeship project	Phoenix Housing	NI 151 Overall employment rate.	Following an unsuccessful initial recruitment, 5 replacement apprentices started work with Phoenix under the scheme in January 2010. They have carried out work on some of the external railings and decorations at Beckenham Hill Estate. They also completed a range of decorating tasks to

Name of Project	Delivery Organisation	LAA Indicators that this project is working to	Summary of progress
			<p>internal areas when the weather was cold and wet. These included wall papering and painting at Phoenix's new offices at Wren Court in Bromley and at Phoenix Community Centres. The apprentices were also involved in a publicity event with Deputy Mayor Heidi Alexander followed by a lunch with Phoenix resident Board members and staff. All 5 of the team are working well and attending college..</p> <p>Outputs The 5th apprentice on the scheme was recruited a year ahead of schedule, due to the high quality of applicants. Due to the delayed start and poor weather, they haven't achieved as many painting and decorating projects as anticipated.</p> <p>Spend There has been an underspend this quarter due to delayed start, but the project is hoping to carry this forward to fund the early start of the 5th apprentice.</p>

Local Area Agreement performance

Indicator	2009/10 target	2009/10 performance	2010/11 target	Comments
Number of affordable homes delivered (gross) *	429	Data not yet available	429	<p>When the LAA target for NI155 number of affordable homes delivered (gross) was agreed in May 2008 based on guidelines provided by the GLA via the South East London Housing Partnership. It was understood that this was in line with the CLG definition that 'Affordable housing is measured as the numbers of affordable dwellings provided in each year, through new build and acquisitions'. The service has monitored performance consistently using the same methodology and reported a validated outturn figure for 2008/09 of 271.</p> <p>The CLG released the outturn data for NI155 on 23rd December 2009. At this point it was discovered that the performance they published differed from the above with a published outturn of 121. In their guidance notes the CLG recognise that there</p>

Indicator	2009/10 target	2009/10 performance	2010/11 target	Comments
				<p>may be discrepancies due to the variety of sources from which they extrapolate the data. The service is investigating which properties have been excluded from the calculation based on guidance provided by CLG.</p> <p>Current estimates indicate that we will exceed the target over the 3 year period by 30 units, with more schemes and increasing supply in the pipeline for years beyond 2011 with projected delivery of 1,317 against a target of 1,28709/10 data will be available December 2010.</p>
Number of households living in temporary accommodation	877	1242	833	<p>As at 31st March 2010 there were 1242 households living in temporary accommodation against an LAA target of 877. Though above the LAA target this figure is 11 below the target agreed with CLG in the TA Reduction Plan to reduce the numbers in TA to 877 by 31st December 2010.</p> <p>Housing Needs Managers continue to work to the temporary accommodation reduction plan maximising offers to homeless households, reducing applications by doing more prevention work, making quick decisions on casework and increasing the supply of private sector landlords and Rent Incentive Scheme. This increases the options available to households in temporary accommodation.</p> <p>To reach the CLG figure of 877 by December the monthly reduction required stands at 35 and the service is confident this will be achieved and that the LAA target of 833 by March 2011.</p>
% non decent council homes	42%	Data not yet available	30%	<p>Data likely to be available end June 2010</p> <p>Brockley PFI have completed decent homes works on 1,700 properties (93%). The final 137 properties will be made decent early in 2010/11. While Lewisham Homes have put in place the building blocks needed to deliver improvements for when they receive decent homes funding. This has included bringing the stock condition information up-to-date. Following an analysis of the stock condition survey, an investment plan has been prepared setting out the level of investment required by each element to meet the Lewisham Homes' Standard of decency. The investment programme has been developed with residents at every stage from grass roots to operational and strategic levels, including a Lewisham Standard which sets out in detail what work will be carried out as part of the improvement programme</p>
Per capita reductions in CO ₂ emissions in the local authority	4.31 tonnes	Data not yet available	4.11 tonnes	Data likely to be available end July 2010

Indicator	2009/10 target	2009/10 performance	2010/11 target	Comments
area * (We are aiming for a total of 8.5% reduction in 2010/2011 from a 2005 baseline of 5 tonnes)				
Residual household waste per household *	753.97kg	777.30kg		<p>The estimated number of kilograms of waste collected per household was 777Kg against a target of 753.97. This may change when the up-to-date property list is available in June.</p> <p>The service has a number of initiatives being introduced or in place to help achieve the reduction in waste target:</p> <ul style="list-style-type: none"> ▪ The service is offering reduced prices for compost bins and provides composting workshops to help encourage residents to home compost. ▪ Visits will be made to a number of sites with an educational trailer to promote 're-use', real nappies and composting. ▪ Starve Your Bin campaign publicised on trucks and in Lewisham Life. ▪ Article in Lewisham Life and My Life. ▪ Canvassers (door-knockers) are visiting households around across the borough. ▪ Waste Initiatives and Prevention Officers are in place to take forward these initiatives. ▪ Introduction of a free mattress recycling service. ▪ Negotiating the introduction of Bulky Refuse Service. ▪ Ongoing campaigns include Real Nappies, Clean & Green Schools, My Street, My Place, My Planet and talks to community groups. ▪ Waste Initiatives and Prevention Officers are in place to take forward these initiatives ▪ 180lt bins to be rolled out to approximately 20,000 households. ▪ Love Food Hate Waste campaign to residents soon to be launched in schools. ▪ Battery recycling in libraries soon to be extended to schools and kerbside properties.

Indicator	2009/10 target	2009/10 performance	2010/11 target	Comments
				<ul style="list-style-type: none"> ▪ Street Litter Recycling introduced to all main routes and most residential areas. ▪ Leaf composting introduced.
Improved street and environmental cleanliness a) - Litter	8%	7%	7 %	<p>This indicator measures the percentage of land / streets that have an unacceptable level of litter. The third tranche achieved a 7% against a target of 7.5%.</p> <p>The targets set for all components of NI195 a, b, c and d are annual targets. The borough is inspected on a 4 monthly basis and all land classes are included in the sample in each survey period. A total of 900 transects (roughly measured areas) have to be inspected over the year. So although outturns are provided for each tranche of the survey, these will vary depending on areas inspected. The full years data is required to achieve the average % across the borough .</p> <p>Each quarters results are of the inspection data is analysed and trends identified which are discussed with the Cleansing Managers at their regular meetings. This has ensured that the service has been aware of any issues as they arise enabling prompt corrective action to be taken. scross the sub sets of the outcomes this indicator measures. This has ensured the level of litter, detritus, graffiti and fly posting has reduced each year.</p>
Improved street and environmental cleanliness b) – Detritus	15%	11.67%	13%	This indicator measures the percentage of land / streets that have an unacceptable level of litter. The third tranche is off target having achieved 7% well below the target of 15%.
Improved street and environmental cleanliness c) – Graffiti	7%	4.67%	6%	This indicator measures the percentage of land / streets that have an unacceptable level of graffiti. The third tranche has exceeded target by achieving 4.67% below the 7% target
Improved street and environmental cleanliness d) – Fly posting	2%	1.33%	2%	This indicator measures the percentage of land / streets that have an unacceptable level of fly posting. The service has achieved 1.33% for the third tranche, exceeding the 2% target
People killed or seriously injured in road traffic accidents (2010 target is 124)	Reduce by 5.72% from the 3 year rolling average.	5.45%	Reduce by 5.44% from the 3 year rolling average	<p>The number of people killed or seriously injured in road traffic accidents in 2009 was 112, less than the number (113) used to predict an average for the years 2007, 2008 and 2009, upon which the target for this indicator was based.</p> <p>Officers will continue to apply a variety of engineering and educational solutions to</p>

Indicator	2009/10 target	2009/10 performance	2010/11 target	Comments
				bring about reductions in road traffic accident casualties. It should be noted that in terms of targets for casualty reductions set by DfT to be achieved by 2010 (which for Lewisham is 124), the actual number of casualties matched this target in 2007 and was below it in 2008 and 2009.
Net additional homes provided	859	Data not yet available	859	<p>The latest year end result from the GLA shows that 923 net additional homes were built in Lewisham in 2008/9. This is above the annual target of 859 net additional homes. The actual outturn for 2009/10 is not due to be published by the GLA until Mar'11.</p> <p>Housing is the most extensive use of land in Lewisham, providing homes and dominating the character of the local environment. Parts of Lewisham are being regenerated, and over the next 15 years we predict that more than 19,000 extra new homes will be built in the borough.</p>

Key Activities for 2010/11

Activity over the next year will focus on the following areas :-

- Pro-actively assessing and contributing to regeneration schemes through a site visit to Deptford Town Centre and workshop discussion on the future of Catford Town centre
- Scrutinising the draft transport Local Implementation Plan
- Hosting a meeting jointly with the Economic Development and Enterprise Partnership to enable partnerships to be consulted on the draft Lewisham Local Economic Assessment
- Undertaking monitoring visits to the three WNF projects, to meet the people delivering the projects and hear from those taking part
- Receiving six monthly updates on the Infrastructure Delivery Plan
- Discussing the draft Health Inequalities Strategy
- Agreeing the Sustainable Development partnership risk register

Contributions from the LSP

The LSP board and partnership boards can and do support the work of the Sustainable Development Partnership Board in a number of ways.

- The lead officer for the Economic Development and Enterprise Board is a member of the partnership, in recognition of the synergies between the two and his service is actively involved in monitoring and supporting the three Working Neighbourhood Fund projects.
- All partnerships will have an interest in the development of Lewisham's first Local Economic Assessment and the SDP and ED&E partnership will be jointly holding a consultation and information event for all partnerships during 2010.